



SUMMER
2010

Bulletin

Volume 4 Issue 1

Purpose

The purpose of the Academy is to provide recognition to past and present industry leaders for their personal contributions to the engineering and construction industry.



The Grand Hyatt Hotel will host our annual meeting.

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It's Time for New York City!

You won't want to miss the 2010 NAC Annual Meeting, will be held in New York City for the first time. Late October is an ideal time to visit the Big Apple, and the Grand Hyatt New York, the headquarters hotel, is an excellent midtown location.

The Annual Meeting program will feature a Thursday field trip to the World Trade Center site, with presentations from the Port Authority New York and New Jersey, other agencies and Silverstein Properties. You will have a chance to walk around the area as well as view the entire site from the newest hotel in lower Manhattan. Other highlights will include a keynote address from Metropolitan Transportation Authority Chairman and CEO Jay H. Walder and a reception at "Top of the Rock" at Rockefeller Center. The spouse tour will be a visit to the Museum of Modern art and lunch at the Modern Restaurant.

Also include is an optional get-acquainted dinner on Wednesday and a recognition dinner on Friday evening. As you would expect, Manhattan has many additional and cultural attraction to keep you busy for as many days as you can spare. This will be an outstanding event Please reserve October 28-29, 2010 for an exceptional NAC Annual Meeting.

NAC Annual Meeting
October 28-29, 2010



NAC Annual Meeting Agenda

The 2010 NAC Meeting will be held at the Grand Hyatt Hotel in New York City on October 28-29, 2010. A block of rooms has been reserved at the hotel. Rooms start at \$329 for a double-occupancy.

Reservations can be made by individuals directly with the Hotel Reservations Department at 800-233-1234 and refer to Group Name: NAC in order to receive your special group rates.

Wednesday, October 27, 2010

Check-In
7:00 p.m. Grand Hyatt Hotel (Early Arrivals)
Dinner at the Union League Club

Thursday, October 28, 2010

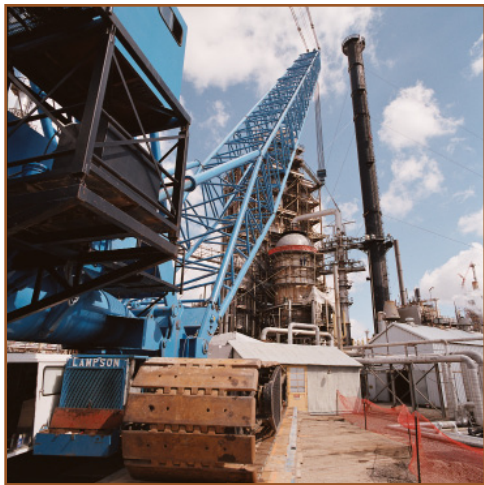
Check-In
10:00 a.m. Grand Hyatt Hotel
2:00 p.m. Visit to the World Trade Center Site, including lunch
Hospitality Room Opens
2:30 p.m. Executive Committee Meeting
4:00 p.m. Keynote Presentation: CEO of Metropolitan Transportation Authority
6:00 p.m. Cocktails at the Grand Hyatt
7:00 p.m. Black Tie Dinner (Induction of New Members)

Friday, October 29, 2010

7:00 a.m. New Member Breakfast
7:30 a.m. Continental Breakfast (Members and Guests)
8:00 a.m. NAC Annual Meeting (Members)
10:00 a.m. Guests Tour of Museum of Modern Art with lunch
12:30 p.m. Member Luncheon (Guests Invited)
1:30 p.m. NAC Annual Meeting (Members)
4:00 p.m. Adjournment of Annual Meeting
4:10 p.m. Membership and Other Committees
6:00 p.m. Tour at the Top of The Rock
7:00 p.m. Dinner at the Sea Grill, Rockefeller Center

Saturday, October 30, 2010

On your own- Some ideas on page 3



Welcome to New York City!

The NAC 's Annual Meeting will be held in the big apple this year. We normally save some space in the Bulletin to give you some suggestions on what to do on your free time, as all of us know New York City is a vibrant town with hundreds of things to do and to fit them all on this bulletin would be near to impossible. Below are some general suggestions but we recommend that you take the city into your own hands and try to experience as much as possible of the "City That Never Sleeps".

Museums & Galleries

SOLOMON R. GUGGENHEIM MUSEM

Suggested Exhibition: Chaos and Classicism: Art in France, Italy, and Germany, 1918–1936

www.guggenheim.org

THE SKYSCRAPER MUSEUM

Suggested Exhibition: The Rise of Wall Street

www.skyscraper.org

THE NEW YORK BOTANICAL GARDEN

www.nybg.org

METROPOLITAN MUSEUM OF ART

Suggested Exhibition: Between Here and There: Passages in Contemporary Photography

www.metmuseum.org

AMERICAN MUSEUM OF NATURAL HISTORY

Suggested Exhibition: Journey to the Stars

www.amnh.org

WHITNEY MUSEUM OF AMERICAN ART

Suggested Exhibition: Lee Friedlander: America By Car

www.whitney.org

Performing Arts

BROADWAY

Suggested Shows: "Memphis", "Wicked" & "Chicago"

www.broadway.com

LINCOLN CENTER

www.new.lincolncenter.org

Parks

CENTRAL PARK

Suggested: Central Park Zoo

<http://www.centralparknyc.org/>

Sports

FOOTBALL

New York Jets vs. Green Bay Packers Oct. 31st

BASKETBALL

New York Knicks vs. Philadelphia 76ers Oct. 31st

HOCKEY

New York Rangers vs. Carolina Hurricanes Oct. 29th



MANY MORE IDEAS AT:

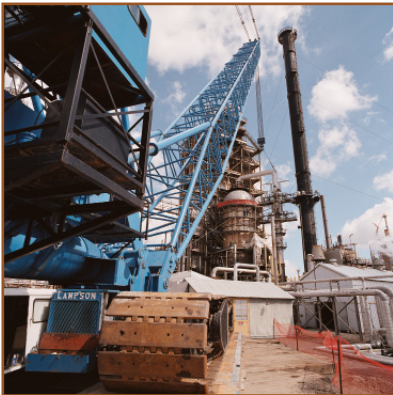
WWW.NYCGO.COM

From the President



Bru Brubaker
2010 NAC President

“The trust, honesty, and integrity ever-present in the moral fiber of our members make this October Annual Meeting an extra special homecoming for me.”



The Annual Meeting slated for Thursday and Friday, October 28 & 29, in New York City fast approaches and I hope you are looking forward to attending as much as I am. We picked for our base the Grand Hyatt New York, located on Park Avenue at Grand Central. The Hyatt is convenient to Broadway and just about any other place in the city that may be of interest. I know all of you have received notice of the meeting and hope you indicated your attendance by now. If not, please do so as soon as you can.

Dick Anderson and the Organizing Committee have done a great job setting up an agenda that has something for everyone. There is an optional “Get Acquainted Dinner” on Wednesday evening for members arriving the previous day, as has been the custom in recent years. Members and guests will have the opportunity to visit the World Trade Center site on Thursday. The Keynote Address and Induction Dinner for New Members follow, both at the Hotel. Friday morning kicks off the Business Meeting for Members at the Hyatt, while concurrently there will be an opportunity for spouses to tour and take lunch at the Museum of Modern Art. A visit to “Top of the Rock” follows the meeting. Later Friday evening there is tentatively scheduled a Recognition Dinner at The Sea Grill. The Organizing Committee can provide information for arranging other entertainment that may interest you as well.

By the time you receive this, you will have had an opportunity to vote on the eleven prospective new members for the National Academy of Construction Class of 2010. Collectively, you provided over 130 suggested names. J.J. Suarez and the rest of the Membership Committee did an outstanding job managing the process, carefully and methodically reviewing each suggestion and, over numerous meetings, gradually culled out the best of the best for your consideration. I am grateful for their hard work and hope you will give them a pat on the back during the meeting in New York.

In the meantime, Jim Porter and the Strategic Planning Committee have been busy meticulously writing a plan that reflects who we are as well as our individual motivations for belonging to NAC. As you know, we began in 1999, and now is the time to look ahead for the next ten years. The plan you will see at the Meeting is both encompassing in terms of our strengths and capabilities and yet respectful of competing priorities and the range of time and effort each of us can devote to energize it. Please give the emerging Strategic Plan your attention in October as we seek your thoughts and support toward its adoption.

This year has been a challenge for the Executive Committee due to the absentee president...me. Time zone differences, dropped calls, and internet failures, plus a less than accommodating corporate reception for my role in NAC, made for a difficult year. Accordingly, my heartfelt appreciation goes out to Richard Tucker and many more who expertly carried out their responsibilities on their own initiative, as you would of course expect, took the time to keep me well informed, and made sure to get me in the “on deck circle” at the appropriate time. Being president this year has been my highest honor and I thank everyone for their forbearance while I was AWOL from NAC and the USA.

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During the last two years in North Africa and the Middle East, I unfortunately had to frequently interact with many individuals whose business principles and personal ethics contradicted mine. Therefore, the trust, honesty, and integrity ever-present in the moral fiber of our members make this October Annual Meeting an extra special homecoming for me. I greatly look forward to seeing you again and refreshing my spirit, while listening to the wisdom and clear perspective you bring to our industry and the Academy.

This Annual Meeting is special for me for another reason, as it is the final milestone in a meandering career in this industry I love that gave so much back to me in return. Nearly 40 years with dedicated professionals on a wide range of endeavors, plus the privileged association with CII across two decades, created lifelong friendships and vivid, indelible memories. However, it is time to pursue other interests with my bride I missed so much on the boat she slaved over managing its refit while I was away. So, shortly after the Annual Meeting, on a cool, crisp November morning, Sandy and I will warm COCONUTS engines, slip her lines from her dock off the Chesapeake, bring her bow about on a southerly heading, and follow a plan written in the sands of a rising tide.

I hope you enjoy the Bulletin, once again thankfully and superbly guided by Vince Kontny with development by Daniel Vargas. See you in October. Please travel safe.

With best wishes,
Bru Brubaker
wbru49@gmail.com



KUDOS!

Ku • dos [koo-dohz, kyoo-dōs, -dos,], n. [Gr. Kydos, glory, fame], [Colloq.], credit for an achievement; glory; fame; praise or accolades, prestige.

★ Bud Ahearn has been elected to the National Academy of Engineering and will be formally inducted at its Annual Meeting in early October. The NAE has less than 2000 members, or about 0.1% of the nation's engineers. It elects about 70 members each year for its 12 divisions.

★ Bud Ahearn has also been named as a 2011 OPAL award winner by ASCE. The Outstanding Projects and Leaders awards recognize civil engineers in five categories. Bud, who was recognized as a Distinguished ASCE member in 2009, will receive the Opal award for his government service.

★ Debbie Grubbe, wife of NAC member Jim Porter, received an Honorary Doctorate in Engineering from Purdue University in May 2010. Debbie has been a long standing mentor to Purdue students in the College of Engineering, the School of Chemical Engineering, and the Society of Women Engineers.

★ Kris Nielsen, husband of NAC member Pat Galloway, has been named as 2011 OPAL award winner by ASCE. Kris will be recognized as the recipient in Construction, one of five award categories, at the annual OPAL Gala next spring in Washington D.C.

★ Mike Johnson was elected to the National Academy of Engineering in February of 2010. Mike joins Bud Ahearn as two of only seven electees in the Civil Engineering Section in 2010. Mike will also be formally inducted in early October.

★ Jimmy Slaughter received the Carroll H. Dunn Award from the Construction Industry Institute at its Annual Conference in August. Jimmy is the 26th recipient of the Award, which is given for a life-time of service in advancing our industry.

★ Tom Traylor was honored with the Member Award from the Moles at its Award Dinner in January 2010. The Moles gives only two awards: one for non-members and one for members. Thus, Tom joins a limited number of recipients in the select group.

Editor's Note: We intend to include this item in all future editions of the NAC Bulletin to recognize NAC members who receive distinguished awards, appointments, etc. If you or a member known to you has received such an honor from a university, professional organization or similar entity, please send the information via e-mail to the group listed below for vetting and inclusion in a future edition.

Bru Brubaker, 2010 NAC President, Richard Tucker NAC Secretariat, Daniel Vargas NAC Bulletin Editor.



[Send Kudos!](#)

Partner Profile

Deborah

L. Grubbe

is the wife of NAC member Jim Porter, and has her own notable career.

She completed her bachelor's degree in chemical engineering at Purdue in



1977, and attended the University of Cambridge in England. She joined the DuPont Company and held 15 progressive assignments over her 27 years with the company. She accepted an assignment as V-P with BP in 2005, and recently started her own consulting firm, Operations & Safety Solutions, LLC. With a broad range of experiences, she is a leader in safety across many business sectors.

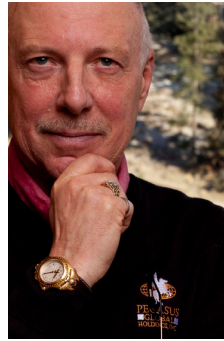
Debbie has been a professional leader. She was recently appointed 2010 Chair of the Institute for Sustainability of AIChE. She currently serves on the NASA Aerospace Safety Advisory Panel, and was a consultant to the Columbia Shuttle Accident Investigation Board. She is a former advisory board member of AIChE's Center for Chemical Process Safety.

Within her community, Debbie is a President's Advisory Council member for the Chesapeake Bay Girl Scout Council and is a past Board member for the YWCA of New Castle Council. She has mentored students who are part of the Science, Engineering and Math (SEM) program through the University of Delaware. In 1985, she became the first woman, and youngest elected member on the State of Delaware Board of Registration for Professional Engineers.

Debbie has received a number of honors and awards. Her most recent is an Honorary Doctorate of Engineering from Purdue, which is mentioned in the Kudo's Section.

Kris Nielsen

holds the unique honor of having served ASCE in various leadership roles over the years, including as a member of the Construction Institute's Board of Directors and



ASCE's "First Gentleman" when his wife, NAC member Pat Galloway, was national President! When Kris is not horseback riding with Pat and his two border collies, he is actively engaged on some of the world's largest construction projects assisting executive management and boards with tough issues regarding governance and risk. As Chairman and President of Pegasus Global Holdings, he has been consulting for over 40 years in the oil & gas, power and infrastructure industries.

Kris is currently an advisor to Deutsche Bank's oil & gas investment group and is a Corporate Advisory Board member to CII where he is also serving on a research team. He is an elected member of the Pan American Academy of Engineering and holds a doctorate in civil engineering from the Kochi University of Technology in Japan, a JD from George Washington and a BSME from Princeton. He is author of one book and over 150 papers and serves as an international arbitrator.

Kris is also the Chairman of Life Support, a non-profit corporation whose sole mission is to provide the Kittitas Community in Washington State emergency care, ranging from the volunteer fire department to the paramedics assisting those with emergency medical needs. (Kris will be a recipient of ASCE's 2011 Opal Award



Editor's Note:

Many of our members have significant spousal involvement in their careers, and a number of spouses attend our annual meetings. The Partner Profile is included in the Bulletin as a way of introducing these delightful and accomplished individuals.

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Merle Vorster,

wife of NAC member Mike Vorster was born in Cape Town, South Africa but grew up in Southern Rhodesia (now Zimbabwe) where she and Mike spent happy years as high school sweethearts. The early years of married life were spent as a real "construction man's wife", travelling from job to job through south and central Africa and setting up home seven times in the first eight years. The longest stop of all was in Malawi from 1968 to 1970 where both electricity and running water were in limited and spasmodic supply.



Life settled down when Mike started his academic career and the family settled in Cape Town to enjoy sea, sun and sand in this the most beautiful of South African cities. The move to Blacksburg and Virginia Tech came in 1984 when Merle, Mike and their sons, Craig and Clive, became part of the Hokie nation. Since then, the family has grown to include two daughters-in-law and five grandchildren.

Merle is the heart of her family. She enjoys sons – one a contractor and one a professor-daughters and grandchildren. She joins them in their successes and lends a hand when needed. In her spare time, she exercises her talents in painting, making jewelry and enjoying life in a small, but vibrant community.





JJ Suárez

Vice President and
Membership
Committee Chair

jjsuarez@csagroup.
com

“The initial submittal generated a list of over 130 suggested candidates.”



Membership Committee Report

The NAC Membership Process is the life blood of our organization. This year resulted in the election of 11 exceptional new members who will be introduced at our annual meeting in October.

The Membership Selection Process is rigorous and thorough. It is defined in the NAC Handbook, which also lists the names of the Membership Committee, the core guidance group. The Membership Committee is a rotating and eclectic group of dedicated members, who are elected at each Annual Meeting.

The NAC Membership Committee process implemented in 2009 was followed in 2010 with great results. The process began with a solicitation for prospects during our annual meeting in late October followed by a letter to the membership in early January requesting additional nominations. (As a reminder, to qualify for membership the candidate should have made significant contribution to the effectiveness of the engineering and construction industry over a period of several years and be recognized by his or her peers as an industry leader.) The committee then met in December and February via conference call to review the list of potential nominees and assign volunteers to serve as “mentors” for identified nominees.

The NAC Membership Committee goal for 2010 was to induct 11 new members who are recognized as leaders in the Construction Industry. The initial submittal of nominations generated a list of over 130 suggested candidates, with the expectation that during the selection process about 25 nominations would be received from which the 11 would be elected. There were 13 carry-over nominations from 2009, and it was anticipated to have about an equal number of new nominations generated from the active members.

The Committee met by conference call in December 2009 to review the NAC 2010 prospect list of approximately 130 prospects, including the carry-over list from 2009. This list of prospect candidates was further investigated by committee members and a short workable list of about 45 candidates was developed for Committee volunteers to serve as “mentors” to gather more information.

President Brubaker sent an invitation letter, with appropriate forms, to the NAC membership in January, which generated new nominations, in addition to those identified by the Committee. The deadline for nomination submittal was identified as March 31st and for reference submittal April 15th. Thirteen new nominations were received, in addition to 13 carry-overs from 2009.

A total of 26 completed nominations were received. The names of the nominees were then distributed to the membership, with an invitation for comments due in May. A high number of comments were received, averaging about nine comments per nominee. Pre-work information regarding the nominees, including comments, was provided to NAC Membership Committee for review in Mid-May. The Committee then corresponded by e-mail in preparation for a Conference Call in early June.

The June 2010 NAC Membership conference call was an open discussion, and involved multiple rounds of balloting. Each round of balloting was preceded by full discussions. The result was a consensus selection of the 11 names to appear on the ballot. Five of the selected ballot names were carry-overs from the 2009 election and six were first-time nominees.

The individuals who nominated the 11 official nominees were asked to contact the nominees to ask permission for their names to be placed on the ballot, which was mailed in mid-June. All eleven candidates were overwhelmingly elected, with more than 95% positive votes from the 74 ballots returned. A letter of invitation to membership from the NAC President was mailed in mid-July with appropriate material, to the electees. All eleven have accepted the invitation to membership and will be inducted in October.

NAC Class of 2010

The criteria for membership in the Academy are simple: past contributions, and probable future contributions, to the industry as a whole rather than only to themselves or their organizations. The following new members all meet those criteria and have been elected through a rigorous process involving the entire NAC membership. They are listed alphabetically below, with brief descriptions of their professional credentials.

Stuart D. Anderson is the Zachry Professor in Design and Construction Integration II at Texas A&M. He holds degrees from the universities of Washington, Illinois and Texas. Prior to joining the A&M faculty, he worked for Stone & Webster and Fluor. Stu has published over 145 articles and one book. He has been active professionally, and has received numerous recognitions. Stuart's citation for NAC membership reads "Outstanding contribution to construction research and practice in heavy and industrial sectors."



J. Richard Capka is the Chief Operating Officer of Dawson & Associates. He previously had a long history in the government, including Corps of Engineers and was Administrator of the Federal Highway Administration. He holds degrees from the US Military Academy, the University of California at Berkeley and Chaminade University. Rick has been active professionally and has numerous recognitions. Richard's citation for NAC membership reads "Outstanding achievement in the oversight and program management of public sector infrastructure."



Wayne A. Crew is the Director of the Construction Industry Institute. Prior to joining CII in 2004, he was Vice-President of Technip USA after many years with KBR and Amoco. His formal education was at Michigan State and the University of Houston. Wayne has been active, and has

received recognitions from a number of Professional Societies. Wayne's citation for NAC membership reads "Leadership in growing industry-wide awareness and understanding of the societal and business value of construction best practices development and deployment."

John W. Dalton, Sr. is Executive Vice-President of Mustang Engineering. He has more than 37 years of industry experience, including 25 years with Bechtel, where he was a Group Vice-President. He has worked on projects in 19 different countries. John has been a leader in numerous professional groups, including the ECC and CII. He is a current leader in helping design and implement the National Construction Forum. John's citation for NAC membership reads "Dynamic leadership throughout the E&C industry, professional organizations and academia."

Jesus De La Garza is the Vecellio Professor of Construction Engineering at Virginia Tech., where he has been since completing his masters and doctorate degrees at the University of Illinois in 1988. In addition to being active in teaching and research programs, he spent three years directing a program for the National Science Foundation. He is a member of the NRC Board on Infrastructure and the Construction Environment, and is active in CII and ASCE. Chema's citation for NAC membership reads "Contribution and

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leadership in construction education and research that have improved the interaction between government agencies, industry, and academia.”

Walker Lee Evey is President of the Design-Build Institute of America. Prior to joining DBIA, he led the 10-year Pentagon Renovation Program. He was Senior Vice-President of 3DI, held key positions at NASA, and has served as Senior Advisor to the Iraqi Ministry of Housing and Construction. He holds degrees in Psychology, Special Education, and Business Management from the universities of South Florida and the Florida Institute of Technology. Lee has been active professionally and has received many recognitions. Walker’s citation for NAC membership reads “Leadership in successfully championing and delivering new approaches to program and project management and construction.”



Thomas F. Gilbane, Jr. is Chairman and CEO of Gilbane, Inc., one of the oldest and largest privately-held construction and real estate firms in the U.S. He holds degrees from Babson College and MIT. Tom’s career at Gilbane started with summer employment and has grown to leadership of Gilbane’s 25 offices. He has also been active in professional and community affairs, with many leadership positions and recognitions. Thomas’ citation for NAC membership reads “Leadership through his role in one of the nation’s largest privately-held firms in advancing the industry and community.”

Ralph Larison is currently Senior Vice-President and National Construction Division Manager at Herzog Contracting Corp. He is a third generation family member involved in heavy marine construction, starting as a carpenter in 1971 and rising through the ranks to become President of Connolly-Pacific Company in 1986. He holds a degree from California State University at Long Beach. Ralph’s former firm was a Founding Member of the Beavers, and he has maintained a high level of activity in that organization as well as many other professional and civic organizations. Ralph’s citation for NAC membership reads “Integrity and credibility as a proven leader with heavy construction and commitment to furthering industry best practices.”

Francis J. Lombardi has been Chief Engineer for the Port Authority of NY and NJ since 1995. He is a graduate of Queens College, NYU and Columbia University. Frank joined the Port Authority in 1971 as an engineering trainee and rose through the ranks to his present position. He has played a vital role in restoring the WTC after the 1993 bombing and the 9/11 terrorist attacks. He has still found time to participate in professional societies and boards at local universities. Frank’s citation for NAC membership reads “Demonstrating leadership effectiveness in professional activities at the Port Authority and in national service organizations.”

Steven L. Stockton is the Director of Civil Works for the US Army Corps of Engineers. He holds

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a BSCE Oregon State University and was a Senior Executive Fellow at Harvard. Prior to joining USACE in 1975, he had many years of service in US Navy, retiring from the Navy Reserve in 1995. Steve has worked tirelessly to preserve the Nation's infrastructure and water resources. He has received numerous recognitions, including the Academy of Distinguished Engineers from OSU. Steven's citation for NAC membership reads "Life-long career dedicated to improvement, preservation, and sustainment of the Nation's water resources through civil works and water infrastructure management."



Janice L. Tuchman is Editor in Chief of ENR. She has two degrees in journalism from the University of Colorado, and has spent the majority of her career with McGraw-Hill and ENR. She has been an outspoken industry advocate in her position, but has also been active in ASCE and professional societies. She serves on the Civil Engineering Industry Advisory Committee at Columbia University and has received many industry recognitions, including membership in The Moles. Janice's citation for NAC membership reads "The voice of the U.S. design and construction industry, as an outspoken advocate and critic when necessary."



Safety Committee

NAC Safety Committee Bulletin contribution, August, 2010

The NAC Safety Committee has published two Safety White Papers since the last annual meeting.

The first of the two, SWP#19 was a congratulatory letter recognizing the Sheet Metal & Air Conditioning National Association for its annual recognitions of member contractors who achieve zero recordable injuries on projects in November 2009. Since inception, the program has recognized over 80,000,000 hours worked injury free. Zero Injury recognition will be given 12 SMACNA member companies achieving hours worked exceeding the OSHA/BLS standard 200,000 hours (one year with 100 workers) with zero recordable injuries in 2008.

They join The National Maintenance Agreement Policy Committee's (NMAPC) tripartite Zero Injury Annual Safety awards for zero recordable outcomes recognized by NAC in SWP# 13 in February 2008.

The second, SWP#20 discusses the potential pitfalls of utilizing executive incentives/ bonuses awarded for overseeing successful achievement of some pre-selected injury reduction/safety performance outcome. The article points out the problematical aspects of placing executive bonus programs on the lagging indicator of injury rates rather than the leading indicators of incident/injury preventative activities with content paralleling the Construction Industry Institute's Zero Injury Research.

Prior to SWP#20 the Safety Committee has kept the SWP's to one page in length, however beginning with #20 the committee plans to address the complex issues construction owners and contractors face as they work to change their safety culture from a traditional one to one where injury becomes an extremely rare event reaching TRIR's in the range of 0.20 which is equivalent to 1,000,000 hours without a recordable.

Emmitt Nelson

Safety Committee Chair

enelsonci@aol.com



Emmitt Nelson

Safety Committee
Chair



Endowment and Development

The Academy recognized several years ago that a permanent endowment fund would be necessary for its long term sustainability. (it is estimated that a fund in the order of \$4million will be needed.) Accordingly, Doy Cole was asked to develop a process for addressing the issue and, subsequently, a Board of Trustees was established for management of the fund. The elected and rotating Board currently consists of Doy Cole(Chair), Russ Fuhrman, Mike Goodrich, John Lamberson and Ben Montoya. The Board first established management procedures for the endowment and also an initial program element of life memberships. To date, six Gold(\$25,000 minimum) and fifteen(\$5,000) silver memberships have been developed by those listed below.

Gold Members

Bud Ahearn

Jim Braus

John Lamberson

Ralph Peterson(deceased)

Jimmy Slaughter

Richard Tucker

Silver Members

Richard Anderson Hugh Rice

Mike Goodrich Doy Cole

Doug Pruitt Bob Nichol

Bill Badger Bob Rubin

Vince Kontny Art Fort

Chris Reseigh Jim Porter

Jack Buffington Dominick Servedio

Dave Nash

The Endowment Funds are deposited with two managers. Almost \$60,000 is with Woodway Financial Advisors in Houston, which makes relatively conservative investments. About \$160,000 is invested with the Austin Community Foundation, which makes slightly more aggressive investments. A report on the investment status will be made at the Annual Meeting.

Subsequent to the establishment of the Endowment Funds and procedures, an Ad Hoc Development Group was created. The Development Group currently consists of John Lamberson(Chair), Bud Ahearn, Bill Badger, Doy Cole, John Mihm, Jim Porter, Hugh Rice and Charles Thornton. The Development Group is committed to a "soft sell" approach, with no direct solicitation to NAC members, while advising members of different options for contributions. It has had several meetings and will meet in Austin on August 25 to develop specific proposals for the Annual Meeting in October.

In addition to the minimum donations for life memberships, some members have chosen to contribute additional amounts to the endowment funds or to operating expenses. (All contributions are cumulative toward the next levels of life memberships.) Members making additional contributions are: Bill Badger, Art Fort, Edd Gibson, Mike Goodrich, Ted Kennedy, Jim Lammie, Jim Porter, Dominick Servedio, Jimmy Slaughter and Richard Tucker.

A significant method of growing our funding is through estate planning. Presently, a white paper is being prepared and will be distributed to the membership for its consideration. It may be that the forthcoming tax law revisions will make current gifting a practical method of supporting the Academy. Other methods of growing our funding will also be forthcoming.



Forum Leadership Team- National Construction Forum

As reported in the last edition of the Bulletin, the first annual National Construction Forum, organized and facilitated by the NAC, was held in Washington, D.C., Nov. 1-2, 2009. An atmosphere of energy and enthusiasm permeated the meeting, which was attended by representatives of 14 organizations and four universities. The group worked together to address the critical issues facing the construction industry. The forum was the culmination of two year's effort by a group of NAC members lead by Jim Porter and Jimmy Slaughter. The Forum's Purpose, Vision and Mission are summarized below:

Purpose

To establish the National Construction Forum as a significant national voice for major issue identification and awareness, and the integration of efforts of key organizations to drive improved efficiency and effectiveness of the capital project process.

Vision

National Construction Forum is a significant national voice for major issue identification and awareness and the integration and leverage of efforts of key organizations to drive improved efficiency and effectiveness of the capital project process.

Mission

The National Construction Forum convenes annual workshops to identify major issues impeding work force and capital project best practices development and deployment, and facilitates formation and execution of work streams to resolve them.

The first year was spent researching the feasibility of having a Forum. Being owner driven was a key component to the event. During the second year, a Core Team was formed to work out the details.

Core Team

Member	Organization
Slaughter/Van Winkle.....	NAC
Suarez.....	CIRT
Sizemore.....	CURT
Gibson.....	Academia
Porter.....	BRT
Crew.....	CII
Dalton.....	ECC/CII
Stanley.....	BICE
Pruitt/Elvin.....	AGC
Mihm.....	NAC at large



Jim Porter



Jimmy Slaughter



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The top issues that emerged from the Forum were :

1. Industry image: educating the public on key issues
 - A. Environmental concerns vs. Construction concerns
 - B. Value added
 - C. Life-cycle implications
2. Workforce
 - A. Craft and profession
 - B. Leadership
 - C. Attracting/maintaining
3. Development, use and sharing of industry best practices
4. Quality (tied to best practices)
 - A. Erosion of quality practices along supply chain
5. Metrics: ability to measure change in the construction industry's effectiveness



A leadership team was formed to take these issues and decide which one(s) to attack, and design an evergreen process(es) to address them. A meeting to initiate the work and schedule the next Forum is being scheduled.

Volunteers for the leadership team included:

- Jim Porter (NAC) – Team Leader
 - Jimmy Slaughter (NAC)
 - JJ Suarez (NAC/CIRT)
- Tom Hannigan (FIATECH)
 - Wayne Crew (CII)
- Greg Sizemore (CURT)
 - Edd Gibson
- Don Whyte (NCCER)
- Marvin Oey (ASE/CI)
- Jorge Vanegas (AIA)



Edd Gibson converted the Forum's minutes into a White Paper and a copy can be viewed on our NAC website.

Jim Porter

porterjb@comcast.net

Jimmy Slaughter

jgsjr@sbec.com

NAC Strategic Plan Draft

The need for developing a Strategic Plan for the NAC was discussed at the 2009 Annual Meeting and valuable input was provided by the attendees.

To ensure our National Academy of Construction's future sustainability is guaranteed, a Strategic Planning Committee was chartered and charged with bringing a strategic plan and a supporting business plan to the membership for approval at the 2010 Annual Meeting. The committee members are:

- Jim Porter (Chair)
 - Jim Braus
 - Bru Brubaker
- Jack Buffington
 - Doy Cole
 - Ted Kennedy
 - Vince Kontny
- John Lamberson
- Jimmy Slaughter
 - JJ Suarez
- Richard Tucker



Jim Porter

Strategic Planning
Committee Chair

The committee, supported by Executive Committee members and our graduate student assistant Daniel Vargas, held a 2 day workshop hosted by Jimmy Slaughter at his Northside Ranch on March 2. The initial areas of focus were:

- Administrative and Structure
 - Program
 - Funding

The meeting produced a Draft Strategic Plan which is being processed by the committee into a final form in follow up meetings. The primary components are below and the committee would appreciate any thoughts anyone has for upgrades. Please send them directly to Jim Porter. A final draft along with a business plan will be presented to the membership for formal approval during our 2010 Annual Meeting in New York City.

VISION

The NATIONAL ACADEMY OF CONSTRUCTION is the Nation's esteemed Construction Industry Institution characterized by its unique and diverse expertise, proven leadership and trusted judgment.



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MISSION

The NATIONAL ACADEMY OF CONSTRUCTION recognizes and honors individuals for their distinguished contributions to the Industry and offers this reservoir of expertise as a valuable service to the Nation.

GUIDING PRINCIPLES



1. We will ensure that all actions and activities conform to the highest ethical standards.
2. We will focus on pursuits with clearly achievable outcomes and results.
3. We will provide positional input on issues/subjects related directly to our experience and expertise.
4. We will choose to be involved only on nationally significant issues.
5. We will engage only those issues/activities valued by our members.
6. We will place high value on integrity and excellence.
7. We will establish execution frameworks that are collaborative and enable creativity and innovation.
8. Although members are expected to participate, we recognize that ranges of individual involvement may vary.

GOALS AND KEY OUTCOMES

1. Recognize/ Honor Individuals (Note: Most NAC members will consider the Academy Nomination to be their highest career honors.)
2. Establish/sustain a collegial environment among members and spouses
3. Share our collective body of knowledge by providing:
 - a. Experts to Nationally significant initiatives/projects
 - b. Information on topics of major importance
4. Creative unifying leadership
5. Sustain/Grow the Academy

Jim Porter

porterjb@comcast.net

From The Secretariat

It has been another growth year for NAC, both in numbers and in the quality of the Academy. We will induct eleven outstanding new members at our Annual Meeting in October. We have established an ad hoc Strategic Planning Committee, which has developed a draft Strategic Plan which will be discussed in October. For the first time, we have established an Organizing Committee for the Annual Meeting. The first National Construction Forum, led by NAC, was held in late 2009 and was a huge success. These items are discussed more in other sections of the Bulletin.

As NAC has grown in size and activities, the strain on our resources has become apparent. Alicia has been invaluable in handling administrative details, including conscripting her husband Gonzalo to assist in the Annual Meeting. In recognition of Alicia's time constraints (NAC pays 15% of her salary) and to exploit the NAC connection to UT, the Executive Committee approved funding for a graduate student, Daniel Vargas, beginning in January 2010. It has been a successful experiment. Daniel has excellent computer and organizational skills and, in addition to updating the web site and producing the latest Member Handbook, has reorganized the NAC database into an Access format and is compiling this Bulletin. Fortunately for NAC, UT also has financial constraints and NAC will have

50% of Alicia's time beginning in September. Although we may wish to continue utilizing graduate students after Daniel completes his master's degree in December, the Fall semester will provide an opportunity to transition his knowledge to Alicia. (Incidentally, Daniel will be available for employment in January, and should be considered as an "unusual opportunity" for companies.)

The Academy is financially stable, although funding for sustainability is an issue in the strategic planning process. Our Operating Account is with a local bank, where all receipts are deposited and limited disbursements are made. Periodically, funds are transferred to a UT account, for salaries and miscellaneous expenses where the UT connection provides benefits and conveniences. In addition to regular dues payments, some members make voluntary contributions to the operating funds, and other members subsidize NAC activities through their staffs and offices. The Academy has established two endowment accounts, one at the Austin Community Foundation, and one at Woodway Financial Advisors, with funds composed entirely from life memberships, which are currently at bargain rates. The endowment funds are overseen by an elected and rotating group of Trustees and, hopefully, will grow to a level that will provide sustaining operating funds. The Executive Committee oversees all NAC expenditures.



Richard Tucker

General Secretary

"The Academy is now 11 years old and has progressed beyond expectations"



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The Academy is now 11 years old and has progressed beyond expectations. Although all members are expected to participate in NAC activities, participation requirements are not onerous. Other than payment of dues, involvement in the election of new members and attendance at Annual Meetings, any other participation is voluntary. We recognize that about one-third of our members are satisfied with the honor of their selection and with participation in the collegial atmosphere for themselves and their partners. An equal number wish to undertake more proactive efforts through Academy programs and the remainder are available for service as requested. That's as it should be and is consistent with the initial NAC charter and structure.

Three particular programs have been undertaken by NAC groups, and are described in other sections. Jimmy Slaughter organized a workshop, with Lynda Stanley of BICE, on Disputes Avoidance and Resolution, whose proceedings have been published by the National Research Council. Jim Porter and Jimmy Slaughter have led a team of organizations in establishing the National Construction Forum. Emmitt Nelson has been a tireless zealot in improving construction safety and has published 20 "white papers" under NAC auspices (Incidentally, at age 81, Emmitt has accepted the position of Associate and Subject Matter Expert with the newly formed Zero Injury Institute.)

This year has been challenging in another aspect. President Bill Brubaker has been on assignment in Cairo, with understandable communications and travel constraints. Even so, he has maintained involvement by email and participated in meetings by teleconferencing, even with the large

time gap that required him to be involved late in the Cairo evening. Fortunately, Bru will be moving back to the USA, and then to his retirement villa on the southeast coast, beginning in August. He should be fully in the swing by our Annual Meeting in October. Probably, Bru deserves the greatest "Kudo" of all for his dedicated leadership of the Academy during 2010.

This issue of the Bulletin marks the end of an era for Vince Kontny's editorship. Vince conceived the Bulletin some time ago and has personally financed its design and production, utilizing his able assistant, Barbara Parker in its preparation. Beginning with this issue, Vince has transitioned the Bulletin to the NAC headquarters. In so doing, he entertained Daniel at his Centennial Ranch for two days, and he and Barbara briefed Daniel on the format and production details. (Jimmy Slaughter did a similar thing with Daniel at his North Side ranch for a Strategic Planning meeting.) Daniel will work with Alicia on the late Fall issue. The Academy also owes "Kudos" to Vince and Barbara for their outstanding contributions.

It's been a good year. I'll look forward to visiting with everyone in the "Big Apple" in October.

Richard L. Tucker

rltucker@mail.utexas.deu



WE HAVE JUST BEEN ADVISED OF THE RECENT PASSING OF **NORM DELBRIDGE**, AN ACTIVE MEMBER OF NAC. WE HAVE NO OTHER DETAILS AT PRESENT.

2010 NAC Executive Committee

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Secretary	Jim Groton 404-853-8071	jim.groton@sutherland.com
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2nd Past President	John C. Mihm 972-658-8583	jcmihmr66@aol.com
3rd Past President	Vince Kontny 970-240-3822	vincekontny@starband.net
At Large	Dave Nash 205-970-6300	djnash43@gmail.com
At Large	Bud Ahearn 720-286-2179	jahearn@ch2m.com

Other Elected Positions:

- NAC Trustees: Richard Tucker, Jack Buffington, Bill Heine
- Endowment Trustees: Doy Cole, Mike Goodrich, John Lamberson, Ben Montoya, Russ Fuhrman

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Development Group: John Lamberson (chair), Bud Ahearn, Bill Badger, Doy Cole, John Mihm, Jim Porter, Hugh Rice, Charlie Thornton

Strategic Planning Committee:

Jim Porter (chair), Jim Braus, Jack Buffington, Doy Cole, Ted Kennedy, Vince Kontny, John Lamberson, Jimmy Slaughter